

**Town of Jamestown**

**FY2018-2019**

**Town Administrator**

**Proposed Operating Budget**

**March 26, 2018**

# Operating Budget Work Session #1

Monday, March 26, 2018

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**Town Council**

**Town Administrator**

**Probate Court**

**Election and Town Meetings**

**Legal Counsel**

**Clerk and Records**

**Planning Department**

**Zoning**

**Personnel**

**Finance Department**

**Tax Assessor**

**Police Department & Animal Control**

**Protective Services/Building**

**Parks, Recreation and Senior Services**

**Misc. and Debt Service**

## FY 2018-2019 Proposed Town and School Budget

	2015-16 Adopted	2016-17 Adopted	2017-18 Adopted	2018-19 Proposed	Inc/(Dec)	Change
<b>Town</b>						
Operations	\$8,225,375	\$8,341,040	\$8,581,899	\$8,812,469	\$230,570	2.69%
Capital	1,283,500	1,213,500	1,124,000	996,200	(\$127,800)	-11.37%
Debt Service	915,172	818,995	949,260	951,397	\$2,137	0.23%
<b>subtotal</b>	<b>\$10,424,047</b>	<b>\$10,373,535</b>	<b>\$10,655,159</b>	<b>\$10,760,066</b>	<b>\$104,907</b>	<b>0.98%</b>
<b>Schools</b>						
Operations	\$11,652,671	\$11,860,021	\$12,140,553	\$12,779,566	\$639,013	5.26%
Capital	158,360	119,245	107,675	166,825	\$59,150	54.93%
Debt Service	258,605	262,647	262,920	263,081	\$161	0.06%
Grants	316,871	408,528	405,496	328,576	(\$76,920)	-18.97%
Nutrition	139,950	145,450	145,450	130,650	(\$14,800)	-10.18%
<b>subtotal</b>	<b>\$12,526,457</b>	<b>\$12,795,891</b>	<b>\$13,062,094</b>	<b>\$13,668,698</b>	<b>\$606,604</b>	<b>4.64%</b>
<b>Total</b>	<b>\$22,950,504</b>	<b>\$23,169,426</b>	<b>\$23,717,253</b>	<b>\$24,428,764</b>	<b>\$711,511</b>	<b>3.00%</b>

# PROPERTY TAX PROGRAM

To support the 2018-2019 fiscal year appropriation, a property tax rate of \$8.95 per thousand dollars of assessed valuation will be necessary. This includes a rate increase of (\$0.29) cents from the 2018 fiscal year rate of \$8.66. The distribution of the rate for Municipal Operations will require an increase from \$3.69 in FY 2018 to a new rate of \$3.74 in FY2019 or an increase of 1.49%. The School Department will realize a rate increase from \$4.97 in FY 2018 to \$5.21 in FY 2019 or an increase of \$0.24 or 4.79%.

	<b>Municipal Program</b>	<b>School Program</b>	<b>Total</b>
<b>Property Tax Levy Growth</b>			
<b>Adopted FY 2014-2015 Tax Levy</b>	<b>\$7,973,411</b>	<b>\$10,510,346</b>	<b>\$18,483,757</b>
FY 2014-2015 Tax Distribution Percentage	43.14%	56.86%	100.00%
<b>Adopted FY 2015-2016 Tax Levy</b>	<b>\$8,132,046</b>	<b>\$10,554,140</b>	<b>\$18,686,186</b>
FY 2015-2016 Tax Distribution Percentage	43.52%	56.48%	100.00%
<b>Adopted FY 2016-2017 Tax Levy</b>	<b>\$8,031,182</b>	<b>\$10,815,963</b>	<b>\$18,847,145</b>
FY 2016-2017 Tax Distribution Percentage	42.61%	57.39%	100.00%
<b>Adopted FY 2017-2018 Tax Levy</b>	<b>\$8,194,531</b>	<b>\$11,031,077</b>	<b>\$19,225,608</b>
FY 2017-2018 Tax Distribution Percentage	42.62%	57.38%	100.00%
<b>Adopted FY 2018-2019 Tax Levy</b>	<b>\$8,351,591</b>	<b>\$11,608,423</b>	<b>\$19,960,014</b>
FY 2017-2018 Tax Distribution Percentage	41.84%	58.16%	100.00%

# TAX LEVY

The balance of the revenues necessary to support the Town's \$24.4 million budget is derived from the local property and motor vehicle taxes. As reflected in the below spreadsheet, a tax levy of \$19,960,014 is proposed for the 2018-2019 fiscal year.

Property Tax Levy						Proposed			
FY2012-2013	FY2013-14	FY2014-15	FY2015-16	FY2016-17	2017-2018	2018-2019	Inc./ <span style="color:red">(dec.)</span>	%	Average
\$18,349,874	\$18,349,874	\$18,483,757	\$18,686,186	\$18,847,145	\$19,225,608	\$19,960,014	\$734,406	3.82%	\$18,843,208
Inc/ <span style="color:red">(dec.)</span>	\$0	\$133,883	\$202,429	\$160,959	\$378,463	\$734,406			\$268,357

Under the 4% cap requirement, the maximum tax levy increase the Town could have sought under the existing limit totaled \$19,994,632 or an increase of \$769,024. The proposed budget reflects an increase of \$734,406, an amount below the statutory cap by \$34,618.

# TAX RATE HISTORY

Property Tax Rate History								Perior Yr.	FY12-FY19	
FY2011-12	FY2012-2013	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-2018	FY2018-2019	Inc./ <b>(Dec.)</b>	Inc./ <b>(Dec.)</b>	Avg. Rate
\$9.21	\$9.35	\$8.75	\$8.75	\$8.78	\$8.58	\$8.66	\$8.95	\$0.29	<b>(\$0.26)</b>	\$8.88
1.10%	1.52%	-6.42%	0.00%	0.34%	-2.28%	0.93%	3.35%			

Residential Property Tax Examples of Rate Impact	FY2015-16	FY2016-17	FY2017-18	Proposed FY2018-19	Change Inc./ <b>(dec.)</b>
Residential Assessed Value	500,000	500,000	500,000	500,000	
Tax Levy Per Average Residential Parcel	\$4,390	\$4,290	\$4,330	\$4,475	\$145.00
Residential Assessed Value	1,000,000	1,000,000	1,000,000	1,000,000	
Tax Levy Per Average Residential Parcel	\$8,780	\$8,580	\$8,660	\$8,950	\$290.00
Residential Assessed Value	2,000,000	2,000,000	2,000,000	2,000,000	
Tax Levy Per Average Residential Parcel	\$17,560	\$17,160	\$17,320	\$17,900	\$580.00
<b>Tax Rate Differential</b>	<b>\$8.78</b>	<b>\$8.58</b>	<b>\$8.66</b>	<b>\$8.95</b>	<b>\$0.29</b>

The tax liability for the average residentially assessed property in the value amounts indicated, reflect an increase based on the proposed \$0.29 tax rate increase. These figures reflect an increase based on a given property's assessment not having changed from the prior year.

# CAPITAL PROGRAM

In FY 2018-2019, a net general fund Municipal Capital Program of \$996,200 is proposed, reflecting a decrease of **(\$127,800)** or **(12.83%)** from the current fiscal year adopted budget of \$1,124,000. For the 2018-2019 fiscal year, a targeted program is offered to address a wide array of important and diverse community projects designed to address existing needs within the community. The School Departments proposed capital program for FY 2019 is \$166,825, reflecting an increase of \$59,150 or 54.93% from FY 2018.

<b>Capital Program (Pay as You Go) Annual Program</b>	<b>2014-2015 Adopted</b>	<b>2015-2016 Adopted</b>	<b>2016-2017 Adopted</b>	<b>2017-2018 Adopted</b>	<b>2018-2019 Proposed</b>	<b>Inc./<b>(Dec.)</b></b>
General Municipal Program	\$155,000	\$189,000	\$249,500	\$360,000	\$212,500	<b>(\$147,500)</b>
Public Safety (Police/Fire/EMS)	220,000	151,000	144,000	164,000	183,700	\$19,700
Public Works	1,022,000	813,500	685,000	515,000	550,000	\$35,000
Parks and Recreation	10,000	130,000	135,000	85,000	50,000	<b>(\$35,000)</b>
<b>Town Capital Program</b>	<b>\$1,407,000</b>	<b>\$1,283,500</b>	<b>\$1,213,500</b>	<b>\$1,124,000</b>	<b>\$996,200</b>	<b>(\$127,800)</b>
<b>School Capital Program</b>	<b>\$120,000</b>	<b>\$158,360</b>	<b>\$119,245</b>	<b>\$107,675</b>	<b>\$166,825</b>	<b>\$59,150</b>
<b>Total Capital Program</b>	<b>\$1,527,000</b>	<b>\$1,441,860</b>	<b>\$1,332,745</b>	<b>\$1,231,675</b>	<b>\$1,163,025</b>	<b>(\$68,650)</b>

# FUND BALANCE

This Unrestricted Fund Balance reserve should amount to no less than two months of regular general fund operating revenues or general fund operating expenditures of 16.67%. At the end of the 2016-2017 fiscal year, the audited general fund unassigned fund balance was \$5,010,584 which equaled 21.63% of the total general fund expenditures FY17.

Fund Balance								Change	
								FY11-17	%
<b>Town</b>	<b>6/30/2011</b>	<b>6/30/2012</b>	<b>6/30/2013</b>	<b>6/30/2014</b>	<b>6/30/2015</b>	<b>6/30/2016</b>	<b>6/30/2017</b>		
Reserved	\$940,646	\$650,979	\$902,273	\$712,566	\$724,248	\$879,317	\$1,061,280	\$120,634	12.82%
Unreserved	3,787,541	3,929,992	3,585,628	3,767,245	4,159,484	\$4,608,201	\$5,010,584	\$1,223,043	32.29%
<b>Subtotal Town</b>	<b>\$4,728,187</b>	<b>\$4,580,971</b>	<b>\$4,487,901</b>	<b>\$4,479,811</b>	<b>\$4,883,732</b>	<b>\$5,487,518</b>	<b>\$6,071,864</b>	<b>\$1,343,677</b>	<b>28.42%</b>
<b>Change in FB from</b>		<b>(\$147,216)</b>	<b>(\$93,070)</b>	<b>(\$8,090)</b>	\$403,921	\$603,786	\$584,346		
<b>Prior Year</b>					Avg. Inc./ <b>(dec.)</b>			\$223,946	
<b>School</b>	<b>6/30/2011</b>	<b>6/30/2012</b>	<b>6/30/2013</b>	<b>6/30/2014</b>	<b>6/30/2015</b>	<b>6/30/2016</b>	<b>6/30/2017</b>		
Reserved	\$496,453	\$399,611	\$1,822,729	\$2,331,702	\$2,288,195	\$2,280,595	\$1,905,083	\$1,408,630	283.74%
Unreserved	\$1,515,365	\$1,964,205	\$1,130,399	\$847,318	\$639,548	\$0	\$0	<b>(\$1,515,365)</b>	<b>-100.00%</b>
<b>Subtotal Schools</b>	<b>\$2,011,818</b>	<b>\$2,363,816</b>	<b>\$2,953,128</b>	<b>\$3,179,020</b>	<b>\$2,927,743</b>	<b>\$2,280,595</b>	<b>\$1,905,083</b>	<b>\$268,777</b>	<b>-5.31%</b>
<b>Change in FB from</b>		\$351,998	\$589,312	\$225,892	<b>(\$251,277)</b>	<b>(\$647,148)</b>	<b>(\$375,512)</b>		
<b>Prior Year</b>					Avg. Inc./ <b>(dec.)</b>			<b>(\$17,789)</b>	

# UNRESERVED FUND BALANCE

In evaluating a five-year trend of the unreserved fund balance totals for the Town and School, the Town's overall balance has risen by 8.73% or \$402,374 while the School Department's has reflected a decrease to a \$0 balance or an overall reduction during the period to **(\$1,964,205)**.

## 6 - Year Trend

### Undesignated Fund Balance

	6/30/2012	6/30/2013	6/30/2014	6/30/2015	6/30/2016	6/30/2017	Change from FY16	Change FY12-17	%
<b>Town</b>									
Unreserved	\$3,771,626	\$3,585,628	\$3,767,245	\$4,159,484	\$4,608,210	\$5,010,584	\$402,374	\$1,238,958	32.85%
<b>School</b>									
Unreserved	\$1,964,205	\$1,130,399	\$847,318	\$639,548	\$0	\$0	\$0	<b>(\$1,964,205)</b>	<b>-100.00%</b>

The FY2018 Budget % to Fund Balance % is as follows: Town: \$10,655,159 School: \$12,511,148 Total:\$23,166,30

- Town Unreserved % to Town/School Total Budget \$5,010,584 21.36%
- Town Unreserved/Reserved % to Town/School Total Budget \$6,071,864 26.21%
- Town/School Unreserved % to Town/School Total Budget \$5,010,584 21.36%
- Town/School Unreserved/Reserved % to Town/School Total Budget \$7,976,947 34.43%

Additional Fund Balance detail  
as of year ending FY 2017 for  
General Fund and School Fund  
programs.

<b>FUND BALANCES</b>	<b>General Fund</b>	<b>School Fund</b>	<b>Other GASB 54 Funds</b>	<b>Total Gov't Funds</b>
<b><i>Nonspendable:</i></b>				
Inventories	\$13,003	\$0	\$0	\$13,003
Prepays	\$243,461	\$0	\$0	\$243,461
<b><i>Restricted for:</i></b>				
Educational Programs	\$0	\$625,610	\$0	\$625,610
<b><i>Committed for:</i></b>				
2018 budget operations	\$150,000	\$200,000	\$0	\$350,000
Capital Programs	\$100,000	\$107,675	\$0	\$207,675
(OPEB) Post Employment Healthcare	\$0	\$650,000	\$0	\$650,000
Compensated Absences	\$554,816	\$321,798	\$0	\$876,614
<b><i>Assigned for:</i></b>				
Public Safety	\$0	\$0	\$47,299	\$47,299
Public Works	\$0	\$0	\$686	\$686
Recreation	\$0	\$0	\$170,870	\$170,870
Public Welfare	\$0	\$0	\$64,898	\$64,898
<b><i>Unassigned:</i></b>	<b>\$5,010,584</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,010,584</b>
<b>Total Fund Balances</b>	<b>\$6,071,864</b>	<b>\$1,905,083</b>	<b>\$283,753</b>	<b>\$8,260,700</b>

# **FY 2018-2019 Revenue Program**

### Golf Course Revenue:

- Reduction in Golf Course Revenue line is proposed amounting to \$100,000. For many years only \$25,000 out of \$175,000 in annual lease payments remained for Town dedicated Golf Course/Building improvements. In FY19, a total of \$125,000 will be available to support these proposed capital improvements.

### Fund Balance Transfer:

- An increase of \$50,000 is proposed in FY19 as a Fund Balance Transfer for Projects. This increases the proposed total Fund Balance transfer to \$300,000.

### Motor Vehicle Phase-Out:

- The phase-out is entering Year 2, thus reflecting an additional reduction of **(\$26,988)** which is reimbursed by the State and reflected as State Revenue.

<b>Town Revenue</b>	<b>2016-2017 Adopted</b>	<b>2017-2018 Adopted</b>	<b>2018-2019 Proposed</b>	<b>Inc./<b>(Dec.)</b></b>
Town Clerk	\$300,000	\$300,000	\$300,000	\$0
Building Inspection	150,000	150,000	150,000	0
Parks and Recreation	475,000	475,000	475,000	0
Dog Fines	5,000	5,000	5,000	0
Finance Revenues	85,000	85,000	85,000	0
Golf Course / County Club Rental	150,000	150,000	50,000	<b>(100,000)</b>
Ambulance Receipts	186,000	186,000	185,000	<b>(1,000)</b>
Transfer Station Fees	125,000	150,000	150,000	0
Alarms - Residnetial Fire/Police Fees	8,000	8,000	8,000	0
RI Turnpike and Bridge Authority	29,500	30,000	30,000	0
RI Trust TOPS Dividend	16,000	25,000	25,000	0
Harbor Management - Yr. 3 seawall	61,805	0	0	0
Fund Balance Transfer	150,000	150,000	150,000	0
Fund Balance Transfer for Projects	0	100,000	150,000	50,000
<b>Sub-total Town Revenue</b>	<b>\$1,741,305</b>	<b>\$1,814,000</b>	<b>\$1,763,000</b>	<b>(\$51,000)</b>
<b>General Revenue</b>	<b>2016-2017 Adopted</b>	<b>2017-2018 Adopted</b>	<b>2018-2019 Proposed</b>	<b>Inc./<b>(Dec.)</b></b>
Interest on Late Tax Payments	\$100,000	\$100,000	\$100,000	\$0
Investment Income	35,000	35,000	35,000	\$0
Motor Vehicle Phase out	515,000	480,145	453,157	<b>(\$26,988)</b>
<b>Sub-total General Revenue</b>	<b>\$650,000</b>	<b>\$615,145</b>	<b>\$588,157</b>	<b>(\$26,988)</b>
<b>Total Local Revenue</b>	<b>\$2,391,305</b>	<b>\$2,429,145</b>	<b>\$2,351,157</b>	<b>(\$77,988)</b>

**Proposed School Revenue**

**Reductions:**

- Proposed reduction of \$76,920 in State Grant Revenue and \$14,800 in State Nutrition Sales and Reimbursements

**Proposed School Revenue**

**Increases:**

- Proposed minor increases of \$5,000 in Pre-school Tuition, Medicaid Reimbursement, and Impact Aid.

- A proposed \$25,848 increase in Fund Balance Transfer for OPEB and increase of \$58,300 for Capital and \$850 for Equipment.

**School Department Revenue**

	<b>2016-2017 Adopted</b>	<b>2017-2018 Adopted</b>	<b>2018-2019 Proposed</b>	<b>Inc./<span style="color: red;">(Dec.)</span></b>
Preschool Tuition	\$45,000	\$50,000	\$55,000	\$5,000
Medicaid Reimbursement	100,000	125,000	130,000	5,000
Miscellaneous	0	0	0	0
Rental Income	1,000	1,000	1,000	0
Transportation Fees	0	0	0	0
Impact Aid	75,000	90,000	95,000	5,000
Grant Revenue	408,528	405,496	328,576	(76,920)
Nutrition Sales and Reimbursements	145,450	145,450	130,650	(14,800)
Transfer - Fund Balance To OPEB	204,829	200,000	225,848	25,848
Transfer - Fund Balance To Capital	93,000	91,700	150,000	58,300
Transfer - Fund Balance To Equipment	20,000	15,975	16,825	850
<b>Total Local Revenues</b>	<b>\$1,092,807</b>	<b>\$1,124,621</b>	<b>\$1,132,899</b>	<b>\$8,278</b>

- The above School Revenue spreadsheet indicates an increase in internal transfers of \$84,998 and \$15,000 in other funds. The major loss/reduction of revenue is attributed to a State Program revenue decline of \$91,720.

**Proposed State Revenue:**

- Proposed reduction of **(\$3,112)** in State Library Aid.
- Proposed increase of \$26,988 in State reimbursement on motor vehicle Phase-out program.
- Proposed minor increases of \$974 in hotel Tax revenue and \$6,885 in the Meal and Beverage Tax.

<b>State Revenues</b>	<b>2016-2017 Adopted</b>	<b>2017-2018 Adopted</b>	<b>2018-2019 Proposed</b>	<b>Inc./<b>(Dec.)</b></b>
State Library Aid	\$87,697	\$126,828	\$123,716	<b>(\$3,112)</b>
Motor Vehicle Reimbursement	22,042	22,334	22,334	\$0
Motor Vehicle Phase-out Reimbursement	0	49,855	76,843	\$26,988
Public Serv. Corp. Tax	67,109	68,263	68,263	\$0
Hotel Tax	29,384	24,805	25,679	\$874
Meals and Beverage Tax	101,816	99,338	106,223	\$6,885
<b>Subtotal - Aid to Town</b>	<b>\$308,048</b>	<b>\$391,423</b>	<b>\$423,058</b>	<b>\$31,635</b>
<b>Education Aid</b>	<b>\$543,376</b>	<b>\$540,646</b>	<b>\$561,626</b>	<b>\$20,980</b>
<b>Total State Aid</b>	<b>\$851,424</b>	<b>\$932,069</b>	<b>\$984,684</b>	<b>\$52,615</b>

- Excluding the shift in Motor Vehicle reimbursement due to Stage 2 of the phase out program, the remaining changes amount to a net increase of \$4,647.

# State Aid Reimbursement Program

**State Library Aid:** It is anticipated that the State will provide approximately \$123,716 in general Library Aid in FY 2018-2019, a slight reduction of **(\$3,112)**. This general aid revenue source has increased over the prior two years, although it remains early in the budget process and these figures are subject to change. The municipality has the discretion to distribute funds to the library or libraries it designates as the provider of library services in that community in accordance with the municipality's application for Grant-in Aid (GIA). A municipality to be eligible for GIA Funds must at a minimum, "level fund" their library at an amount equal to or greater than the preceding year and comply with the "Minimum Standards for Rhode Island Public Libraries", as set forth in regulations by the Office of Library and Information Services (OLIS).

**Motor Vehicle Excise Tax Phase-Out:** As previously noted, the General Assembly instituted a \$500 per vehicle value credit in the FY2012-2013 adopted budget. Funding of \$22,334 is anticipated in FY 2018-2019, stable with the credit realized in FY2017-2018. The second year of the Motor Vehicle Excise Tax Phase-out will realize a total of \$76,843, an increase of \$26,988 from the reimbursement of \$49,855 in FY2017-2018.

## **Pass-Through Aid Programs**

**Public Service Corporations Tax:** The tangible personal property of cable, telegraph, and telecommunications corporations are exempted from local taxation, although not from taxation from the State. Funds collected from the State from this tax are distributed to cities and towns on the basis of a ratio of the town population to the population of the state as a whole. For the 2018-2019 fiscal year, the Town is projecting funding in the amount of \$68,263, reflecting revenue stability with the same figure in FY2017-2018.

**Meals and Beverage Tax:** The State meal tax was changed by the General Assembly in 2003 when it was increased by 1% on the sale of all prepared foods and meals served by any food service provider. Receipts from this 1% tax are collected by the State Division of Taxation and transferred back to the municipality in which the meals and beverages were delivered. This tax is projected to exceed \$29.7 million in FY2019, an increase from \$27.8 million in FY2018. It is estimated that the Town will receive \$106,223 during the 2018-2019 fiscal year, an increase of \$6,896 over the FY2018 total of \$99,338.

**Hotel Tax:** In 1986 the General Assembly enacted the Hotel Tax, a five-percent (5%) tax upon the total charge for occupancy of any space furnished by any hotel of the state. Twenty-five percent (25%) of the revenues generated from the five-percent (5%) tax are distributed to the municipalities where the individual hotels are located. In 2004, the General Assembly enacted a one-percent (1%) gross receipts tax on the total occupancy charge. The taxes are collected by the Division of Taxation and distributed at least quarterly to the city or town where the hotel is located.

In FY 2018-2019, \$10.9 million is estimated to be generated from this tax on a state-wide basis, an increase from \$9.9 million in FY2018. It is anticipated that the Town will receive \$25,679 in FY 2018-2019, an increase of \$874 from FY 2017-2018.

# **FY2018-2019 Expenditure Program**

# GENERAL FUND FUNCTIONAL DISTRIBUTION

General Fund Functional Distribution	2015-2016	2016-2017	2017-2018	2018-2019	Increase Over	
	Actual	Actual	Adopted	Proposed	(under) Adopted Budget	Inc./ <b>(Dec.)</b> Percent
General Administration	\$2,821,163	\$2,917,201	\$2,943,169	\$3,013,417	\$70,248	2.39%
Police/Animal Control/EMA	1,612,840	1,728,746	1,741,823	1,819,860	\$78,037	4.48%
Fire/EMS	787,917	754,135	774,035	796,635	\$22,600	2.92%
Public Works	1,723,689	1,896,771	1,956,098	1,971,499	\$15,401	0.79%
Parks and Recreation/Senior Program	579,116	585,865	599,818	633,863	\$34,045	5.68%
Library	407,382	432,018	473,256	483,495	\$10,239	2.16%
Public Welfare/Health	20,464	16,500	31,500	31,500	\$0	0.00%
<b>Operating Program Total</b>	<b>\$7,952,571</b>	<b>\$8,331,236</b>	<b>\$8,519,699</b>	<b>\$8,750,269</b>	<b>\$230,570</b>	<b>2.71%</b>
Debt Service	863,637	818,995	949,260	951,397	\$2,137	0.23%
School Debt Service	258,605	262,647	262,920	263,081	\$161	0.06%
Capital Program	1,283,500	1,213,500	1,124,000	996,200	<b>(\$127,800)</b>	<b>-11.37%</b>
School Capital	158,360	119,245	107,675	166,825	\$59,150	54.93%
School Fund Transfer	10,710,950	10,975,649	11,196,365	11,766,830	\$570,465	5.10%
<b>Cost Center Total</b>	<b>\$13,275,052</b>	<b>\$13,390,036</b>	<b>\$13,640,220</b>	<b>\$14,144,333</b>	<b>\$504,113</b>	<b>3.70%</b>
<b>Functional Distribution Total</b>	<b>\$21,227,623</b>	<b>\$21,721,272</b>	<b>\$22,159,919</b>	<b>\$22,894,602</b>	<b>\$734,683</b>	<b>3.32%</b>

## Summary of Changes:

- Town Administrator: line reflects eligibility for longevity.
- Legal Counsel: reflects a place holder for possible Council adjustment in 2019 based on legal service comparisons.
- Personnel: reflects increases in Social Security , Health/Dental Benefits and Worker's Compensation Costs.
- Police/EMA/Animal Control: reflects increases in salary, longevity, retirement benefits, uniforms for new hires, generator maintenance at Lawn Avenue and animal/tick management programs.
- Fire/EMS Services: reflects increases in Rescue Insurance, Medical Director costs, ALS Per Diem.
- Public Works: Reflects salary changes.
- Library Services: Reflects insurance and salary increases.
- Parks and Recreation: Reflects increases in insurance, salaries, seasonal sanitary facilities and Senior Services.
- School Department: Reflects increases in General Operations and Capital Improvements.

	2017-2018 Adopted	2018-2019 Proposed	Inc./ <b>(Dec.)</b>	Percent Change
<b>General Administration</b>				
Town Council	\$16,050	\$15,800	<b>(\$250)</b>	<b>-1.56%</b>
Town Administrator	198,336	202,896	4,560	2.30%
Probate Court	6,964	7,098	134	1.92%
Election and Town Meetings	16,215	16,100	<b>(115)</b>	<b>-0.71%</b>
Legal Counsel	95,000	115,000	20,000	21.05%
Clerk and Records	198,747	202,394	3,647	1.83%
Planning Department	134,581	137,785	3,204	2.38%
Zoning	8,700	9,500	800	9.20%
Personnel	1,625,583	1,656,579	30,996	1.91%
Finance	250,660	256,766	6,106	2.44%
Tax Assessor	86,350	84,312	<b>(2,038)</b>	<b>-2.36%</b>
Town Audit	22,000	22,000	0	0.00%
Police Department/EMA/Animal Control	1,741,823	1,819,860	78,037	4.48%
Fire/EMS Services	774,035	796,635	22,600	2.92%
Protective Service/Building Inspections	283,983	287,187	3,204	1.13%
Public Works	1,956,098	1,971,499	15,401	0.79%
Public Health	31,500	31,500	0	0.00%
Library Services	473,256	483,495	10,239	2.16%
Parks and Recreation/Senior Services	598,818	633,863	35,045	5.85%
Miscellaneous	62,200	62,200	0	0.00%
Debt Service	949,260	951,397	2,137	0.23%
Public Schools	13,062,094	13,668,698	606,604	4.64%
<i>rounding may distort totals</i>				

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>GENERAL GOVERNMENT</b>							
1100-7001 COUNCIL							
70101 Salaries (5)	13,175.00	13,800.00	13,800.00	0.00%	13,800.00	0.00%	0.00
70302 Fees & Supplies	326.04	1,000.00	1,000.00	0.00%	1,000.00	0.00%	0.00
70305 Advertising	405.75	1,250.00	1,250.00	0.00%	1,000.00	-20.00%	0.00
Sub Total:	13,906.79	16,050.00	16,050.00	0.00%	15,800.00	-1.56%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED	
<b>GENERAL GOVERNMENT</b>								
1100-7002	TOWN ADMINISTRATOR							
70101	Salary, Town Administrator (1)	114,624.38	117,490.00	117,490.00	0.00%	117,490.00	0.00%	0.00
	Salary, Town Administrator - Longevity	0.00	0.00	0.00	0.00%	3,011.00	0.00%	0.00
70102	Salary, Clerical (1) w/longevity	65,068.59	66,346.00	67,895.00	2.33%	67,895.00	2.33%	0.00
70302	Fees, Supplies & Dues	4,399.51	2,500.00	2,500.00	0.00%	2,500.00	0.00%	0.00
70303	Travel Expenses	10,781.96	12,000.00	12,000.00	0.00%	12,000.00	0.00%	0.00
	Sub Total:	194,874.44	195,471.00	199,885.00	2.26%	202,896.00	3.80%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>GENERAL GOVERNMENT</b>							
1100-7003	PROBATE COURT						
70101	5,233.02	5,364.00	5,364.00	0.00%	5,498.00	2.50%	0.00
70302	1,596.57	1,600.00	1,600.00	0.00%	1,600.00	0.00%	0.00
	<b>Sub Total</b>	<b>6,829.59</b>	<b>6,964.00</b>	<b>0.00%</b>	<b>7,098.00</b>	<b>1.92%</b>	<b>0.00</b>

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD	ADMIN PROPOSED	ADMIN	COUNCIL RECOMMENDED	
				PERCENT INCREASE		PERCENT INCREASE		
<b>GENERAL GOVERNMENT</b>								
1100-7004	ELECTION & TOWN MEETINGS							
70101	Salaries, Canvassers (3 & 2 alt.)	5,236.00	7,865.00	5,236.00	-33.43%	5,300.00	-32.61%	0.00
70102	Salary, Clerical	1,011.18	600.00	1,784.00	197.33%	1,500.00	150.00%	0.00
70103	Salaries, Moderator & Sergeant	1,419.72	1,450.00	1,450.00	0.00%	1,450.00	0.00%	0.00
70104	Election Supervisors	4,225.00	2,700.00	5,800.00	114.81%	4,000.00	48.15%	0.00
70302	Fees, Supplies & Dues	2,025.56	2,500.00	3,418.00	36.72%	3,000.00	20.00%	0.00
70305	Advertising & Printing	1,309.33	1,100.00	850.00	-22.73%	850.00	-22.73%	0.00
	Sub Total:	15,226.79	16,215.00	18,538.00	14.33%	16,100.00	-0.71%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>GENERAL GOVERNMENT</b>							
1100-7005 LEGAL							
70201 Professional Services	85,415.59	95,000.00	95,000.00	0.00%	115,000.00	21.05%	0.00
Sub Total:	85,415.59	95,000.00	95,000.00	0.00%	115,000.00	21.05%	0.00

**Summary:**

In a recent review of select communities in the region, the cost of a full compliment of comparable legal services is in the range of \$150,000 - \$175,000 per year. I am proposing the same \$95,000 for FY19 until such time that the next Town Council reviews the Legal Service Agreement with Ruggiero, Brochu and Petrarca when they take office mid-fiscal year. The added placeholder of \$20,000 would address the majority of any such adjustment considered by the Council for this firm or another firm that is secured to provide municipal legal services. Additional research and service comparisons will be required during any such future review to be conducted.

**Services include:** General Counsel Services, including coverage of two Council meetings monthly, legal coverage for the Planning Commission and Zoning Board of Review and Special Counsel for Criminal Prosecution. All litigation, negotiation and other non-retainer matters are addressed on an hourly basis.

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED	
<b>GENERAL GOVERNMENT</b>								
1100-7006	CLERK & RECORDS							
70101	Salary, Town Clerk (1) w/longevity	70,297.80	71,996.00	71,996.00	0.00%	74,374.00	3.30%	0.00
70102	Salary, Clerical (2) w/longevity	93,264.44	92,951.00	95,320.00	2.55%	95,320.00	2.55%	0.00
70302	Fees, Supplies & Dues	28,413.05	31,000.00	31,000.00	0.00%	30,000.00	-3.23%	0.00
70305	Advertising & Printing	1,024.42	2,800.00	2,800.00	0.00%	2,700.00	-3.57%	0.00
	<b>Sub Total:</b>	192,999.71	198,747.00	201,116.00	1.19%	202,394.00	1.83%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED	
<b>GENERAL GOVERNMENT</b>								
1100-7007	PLANNING							
70101	Salary, Town Planner (1) w/longevity	80,761.71	82,606.00	82,606.00	0.00%	84,496.00	2.29%	0.00
70102	Salary, Clerical (.8) w/longevity	38,084.86	38,825.00	39,257.51	1.11%	40,239.00	3.64%	0.00
70201	Planning Commission	7,000.00	7,150.00	7,150.00	0.00%	7,150.00	0.00%	0.00
70302	Fees, Supplies & Dues	5,864.90	5,500.00	5,500.00	0.00%	5,500.00	0.00%	0.00
70305	Advertising	0.00	500.00	500.00	0.00%	400.00	-20.00%	0.00
	Sub Total	131,711.47	134,581.00	135,013.51	0.32%	137,785.00	2.38%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT		EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>GENERAL GOVERNMENT</b>								
1100-7008	ZONING							
70101	Salaries (10)	8,390.26	8,000.00	8,000.00	0.00%	8,000.00	0.00%	0.00
70302	Supplies	2,519.19	700.00	700.00	0.00%	1,500.00	114.29%	0.00
	Sub Total	5,871.07	8,700.00	8,700.00	0.00%	9,500.00	9.20%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD	ADMIN PROPOSED	ADMIN	COUNCIL RECOMMENDED	
				PERCENT INCREASE		PERCENT INCREASE		
<b>GENERAL GOVERNMENT</b>								
1100-7009	PERSONNEL							
70900	Social Security Tax	284,774.88	293,223.00	300,000.00	2.31%	305,000.00	4.02%	0.00
70901	Blue Cross/Delta Dental	574,231.65	672,600.00	700,000.00	4.07%	686,000.00	1.99%	0.00
70902	Workers' Compensation	75,605.00	70,000.00	85,000.00	21.43%	85,000.00	21.43%	0.00
70903	Retirement System	321,837.66	296,425.00	300,000.00	1.21%	300,000.00	1.21%	0.00
70906	Life Insurance	11,412.87	10,000.00	11,000.00	10.00%	11,000.00	10.00%	0.00
70907	General Liability Insurance	113,218.21	110,000.00	112,000.00	1.82%	112,000.00	1.82%	0.00
70910	Salary Study Adjustment	0.00	45,000.00	0.00	-100.00%	12,937.00	-71.25%	0.00
	OPEB - Other Post Employment Benefits	0.00	25,000.00	25,000.00	0.00%	25,000.00	0.00%	0.00
70920	Blue Cross - Police Retiree	125,064.37	119,700.00	125,000.00	4.43%	119,642.00	-0.05%	0.00
	Sub Total	1,506,144.64	1,641,948.00	1,658,000.00	0.98%	1,656,579.00	0.89%	0.00
	<b>TOTAL GENERAL GOVT:</b>	2,152,980.09	2,313,676.00	2,339,266.51	1.11%	2,363,152.00	2.14%	0.00

Increases totaling .89% reflect costs in Health Benefits, Workers' Compensation based on claims history and other minor cost increases in the Social Security Tax and Retirement System costs.

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED	
<b>FINANCE</b>								
1100-7010	FINANCE OFFICE							
70100	96,714.52	96,215.00	97,287.00	1.11%	99,720.00	3.64%	0.00	
70101	69,474.94	68,445.00	70,046.00	2.34%	70,046.00	2.34%	0.00	
70102	46,111.94	44,000.00	45,000.00	2.27%	45,000.00	2.27%	0.00	
70201	25,031.49	21,000.00	21,000.00	0.00%	21,000.00	0.00%	0.00	
70302	18,771.13	21,000.00	21,000.00	0.00%	21,000.00	0.00%	0.00	
70305	105.93	0.00	0.00	0.00%	0.00	0.00%	0.00	
	<b>Sub Total:</b>	<b>256,209.95</b>	<b>250,660.00</b>	<b>254,333.00</b>	<b>1.47%</b>	<b>256,766.00</b>	<b>2.44%</b>	<b>0.00</b>
1100-7011	TAX ASSESSOR							
70101	65,943.54	55,000.00	68,500.00	24.55%	70,212.00	27.66%	0.00	
70102	2,499.00	2,000.00	0.00	0.00%	0.00	0.00%	0.00	
70302	12,404.37	12,750.00	15,675.00	22.94%	13,000.00	1.96%	0.00	
70305	849.22	1,100.00	1,100.00	0.00%	1,100.00	0.00%	0.00	
70380	2,500.00	2,000.00	0.00	-100.00%	0.00	-100.00%	0.00	
	<b>Sub Total</b>	<b>84,196.13</b>	<b>72,850.00</b>	<b>85,275.00</b>	<b>17.06%</b>	<b>84,312.00</b>	<b>15.73%</b>	<b>0.00</b>
1100-7012	AUDIT OF ACCOUNTS							
70201	18,200.00	22,000.00	22,000.00	0.00%	22,000.00	0.00%	0.00	
	<b>Sub Total:</b>	<b>18,200.00</b>	<b>22,000.00</b>	<b>22,000.00</b>	<b>0.00%</b>	<b>22,000.00</b>	<b>0.00%</b>	<b>0.00</b>
	<b>TOTAL FINANCE DEPT:</b>	<b>358,606.08</b>	<b>345,510.00</b>	<b>361,608.00</b>	<b>4.66%</b>	<b>363,078.00</b>	<b>5.08%</b>	<b>0.00</b>

In the Finance Department, normal personnel cost increases are reflected while in the Tax Assessor’s Office the shift back to a full-time Assessor has been recognized accounting for the 15.73% department increase back to the salary range utilized before the former Assessor had retired.

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD	ADMIN PROPOSED	ADMIN	COUNCIL RECOMMENDED	
				PERCENT INCREASE		PERCENT INCREASE		
<b>PUBLIC SAFETY</b>								
1100-7031	POLICE PROTECTION							
70100	Salary, Police Chief	92,061.32	96,664.00	97,665.00	1.04%	100,107.00	3.56%	0.00
70101	Salaries, Police (13)	895,982.95	762,956.00	793,949.00	4.06%	793,949.00	4.06%	0.00
	Longevity, Officers		46,476.00	50,928.00	9.58%	50,928.00	9.58%	0.00
	Salaries Dispatch (4.5), (.5) Admin, Seasonal (1)		210,883.00	220,094.00	4.37%	220,094.00	4.37%	0.00
70102	Longevity, Dispatch/Support	55,826.50	11,228.00	11,288.00	0.53%	11,288.00	0.53%	0.00
70103	Police Benefits	50,499.07	47,160.00	47,059.00	-0.21%	47,059.00	-0.21%	0.00
	Dispatch Benefits		10,345.00	10,929.00	5.65%	10,929.00	5.65%	0.00
70104	Overtime - Police Officers	260,074.16	150,000.00	150,000.00	0.00%	150,000.00	0.00%	0.00
	Overtime - Dispatch		15,000.00	15,000.00	0.00%	15,000.00	0.00%	0.00
70105	Police Retirement	175,000.00	183,064.00	208,159.00	13.71%	208,159.00	13.71%	0.00
70302	Fees, Supplies & Dues	21,197.20	21,000.00	21,000.00	0.00%	21,000.00	0.00%	0.00
70303	Computer Maintenance	24,735.90	18,500.00	18,500.00	0.00%	18,500.00	0.00%	0.00
70305	Advertising	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
70307	Building Maintenance	6,463.77	5,000.00	5,000.00	0.00%	5,000.00	0.00%	0.00
70308	Vehicle Insurance	8,197.00	8,197.00	8,197.00	0.00%	8,197.00	0.00%	0.00
70309	Telephone	12,937.52	14,500.00	13,000.00	-10.34%	14,500.00	0.00%	0.00
70310	Personal Equipment, Uniforms	7,451.92	8,000.00	7,500.00	-6.25%	8,000.00	0.00%	0.00
70311	Maintenance of Uniforms - Police	24,050.00	25,850.00	30,150.00	16.63%	30,150.00	16.63%	0.00
	Maintenance of Uniforms - Dispatch		2,000.00	2,000.00	0.00%	2,000.00	0.00%	0.00
70312	Ammunition & Supplies	2,096.41	4,000.00	2,500.00	-37.50%	2,500.00	-37.50%	0.00
70313	Maintenance, Police Cars	14,458.70	13,500.00	14,500.00	7.41%	13,500.00	0.00%	0.00
70314	Gas & Tires	21,732.38	30,000.00	27,500.00	-8.33%	27,000.00	-10.00%	0.00
70315	Training	11,446.24	18,500.00	15,000.00	-18.92%	15,000.00	-18.92%	0.00
70316	Police Incentive	1,975.00	0.00	5,000.00	0.00%	5,000.00	0.00%	0.00
70317	Maintenance of Radio System	7,197.16	9,000.00	9,000.00	0.00%	8,000.00	-11.11%	0.00
70318	Equipment	3,137.24	5,000.00	4,500.00	-10.00%	4,000.00	-20.00%	0.00
	<b>Sub Total:</b>	<b>1,696,520.44</b>	<b>1,716,823.00</b>	<b>1,788,418.00</b>	<b>4.17%</b>	<b>1,789,860.00</b>	<b>4.25%</b>	<b>0.00</b>
1100-7031	EMERGENCY MANAGEMENT AGENCY							
70302	EMA - program and generator maintenance	5,000.00	5,000.00	7,500.00	0.50	7,500.00	50.00%	0.00
	<b>Sub Total:</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>7,500.00</b>	<b>50.00%</b>	<b>7,500.00</b>	<b>50.00%</b>	<b>0.00</b>

Increases reflected in personnel costs, retirement, and uniforms amounting to a 4.25% overall increase.

<b>Police Department</b>	<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>Prior Yr.</b>
	<b>Adopted</b>	<b>Proposed</b>	<b>Inc./<span style="color: red;">(Dec.)</span></b>								
Operating Budget	\$1,557,780	\$1,508,269	\$1,580,108	\$1,639,807	\$1,616,437	\$1,670,096	\$1,638,832	\$1,697,904	\$1,716,823	\$1,789,860	\$73,037
<b>Total Budget Program</b>	<b>\$1,557,780</b>	<b>\$1,508,269</b>	<b>\$1,580,108</b>	<b>\$1,639,807</b>	<b>\$1,616,437</b>	<b>\$1,670,096</b>	<b>\$1,638,832</b>	<b>\$1,697,904</b>	<b>\$1,716,823</b>	<b>\$1,789,860</b>	<b>\$73,037</b>
		<b>-3.18%</b>	<b>4.76%</b>	<b>3.78%</b>	<b>-1.43%</b>	<b>3.32%</b>	<b>-1.87%</b>	<b>3.60%</b>	<b>1.11%</b>	<b>4.25%</b>	

FY2018-2019 – Proposed increase of \$73,073 or 4.25%. Above Operating Budget review over 10 years reflects an increase of 14.9% or \$232,080. (5 – Year review reflects a 7.17% increase overall or \$119,764. )

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
1100-7061 <b>ANIMAL CONTROL</b>							
.XXX Animal Control Services/Shelter	0.00	5,000.00	7,500.00	50.00%	7,500.00	50.00%	0.00
70302 Fees, Supplies & Dues	743.91	0.00	0.00	0.00%	0.00	0.00%	0.00
70306 Tick Task Force	12,541.71	15,000.00	15,000.00	0.00%	15,000.00	0.00%	0.00
<b>TOTAL ANIMAL CONTROL:</b>	13,285.62	20,000.00	22,500.00	12.50%	22,500.00	12.50%	0.00

A modest increase of \$2,500 in Animal Control Services is being recommended to support the efforts underway in providing public education and direct action in the management of wildlife in the community. This program mainly deals with the deer and coyote populations, although is inclusive of other wild species.

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
1100-7033 PROTECTIVE SERVICE							
70101 Salary, Building Inspector (1) w/longevity	66,500.72	68,163.00	68,163.00	0.00%	69,867.00	2.50%	0.00
70102 Salary, Clerical (.5) w/longevity	28,023.57	26,320.00	27,820.00	5.70%	27,820.00	5.70%	0.00
70117 Salary, Electrical Inspector	9,999.96	10,000.00	10,000.00	0.00%	10,000.00	0.00%	0.00
70118 Salary, Plumbing Inspector	2,916.69	5,000.00	5,000.00	0.00%	5,000.00	0.00%	0.00
70119 Salary, Mechanical Inspector	2,916.69	5,000.00	5,000.00	0.00%	5,000.00	0.00%	0.00
70302 Fees, Supplies & Dues	4,624.90	4,500.00	5,000.00	11.11%	4,500.00	0.00%	0.00
70328 Hydrant Rental	165,000.00	165,000.00	165,000.00	0.00%	165,000.00	0.00%	0.00
Sub Total:	279,982.53	283,983.00	285,983.00	0.70%	287,187.00	1.13%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>PARKS, BEACHES &amp; RECREATION</b>							
1100-7080	PARKS, BEACHES & RECREATION						
70101	66,500.46	68,163.00	68,163.00	0.00%	69,867.00	2.50%	0.00
70102	124,564.00	134,275.00	172,857.00	28.73%	177,046.00	31.85%	0.00
70103	38,098.02	38,582.00	0.00	-100.00%	0.00	-100.00%	0.00
70104	15,750.00	15,000.00	16,000.00	6.67%	16,000.00	6.67%	0.00
70105	132,221.00	139,208.00	139,500.00	0.21%	139,500.00	0.21%	0.00
70302	5,965.00	6,255.00	6,260.00	0.08%	6,200.00	-0.88%	0.00
70305	3,750.00	4,000.00	4,000.00	0.00%	4,000.00	0.00%	0.00
70308	7,117.00	7,117.00	7,828.70	10.00%	7,830.00	10.02%	0.00
70309	3,699.49	3,840.00	3,000.00	-21.88%	3,300.00	-14.06%	0.00
70310	4,390.44	4,500.00	4,500.00	0.00%	4,000.00	-11.11%	0.00
70314	7,845.03	12,500.00	12,500.00	0.00%	12,000.00	-4.00%	0.00
70321	22,699.58	27,000.00	27,000.00	0.00%	27,000.00	0.00%	0.00
70322	9,858.00	11,000.00	8,000.00	-27.27%	9,000.00	-18.18%	0.00
70323	3,805.00	3,000.00	4,000.00	33.33%	3,800.00	26.67%	0.00
70324	14,000.00	14,000.00	14,000.00	0.00%	14,000.00	0.00%	0.00
70341	8,979.96	10,000.00	10,000.00	0.00%	10,000.00	0.00%	0.00
70344	26,000.00	23,000.00	23,000.00	0.00%	23,000.00	0.00%	0.00
70382	5,180.00	3,825.00	3,500.00	-8.50%	3,500.00	-8.50%	0.00
70383	945.18	1,200.00	1,200.00	0.00%	1,200.00	0.00%	0.00
<b>TOTAL PARKS, BEACHES AND RECREATION:</b>							
	501,368.16	526,465.00	525,308.70	-0.22%	531,243.00	0.91%	0.00

Limited department increase of .91%, resulting from insurance, sanitary facilities and annual personnel costs.

<b>Parks and Recreation</b>	<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>Prior Yr.</b>
	<b>Adopted</b>	<b>Proposed</b>	<b>Inc./<span style="color:red">(Dec.)</span></b>								
Operating Budget	\$473,740	\$476,255	\$494,320	\$506,114	\$507,114	\$513,199	\$527,903	\$513,864	\$526,465	\$531,243	\$4,778
<b>Total Budget Program</b>	<b>\$473,740</b>	<b>\$476,255</b>	<b>\$494,320</b>	<b>\$506,114</b>	<b>\$507,114</b>	<b>\$513,199</b>	<b>\$527,903</b>	<b>\$513,864</b>	<b>\$526,465</b>	<b>\$531,243</b>	<b>\$4,778</b>
		0.53%	3.79%	2.39%	0.20%	1.20%	2.87%	-2.66%	2.45%	0.91%	

FY2018-2019 – Proposed increase of \$4,778 or .91%. Above Operating Budget review over 10 years reflects an increase of 12.1% or \$57,503. (5 – Year review reflects a 3.52% increase overall or \$18,075. )

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD	ADMIN PROPOSED	ADMIN	COUNCIL RECOMMENDED
				PERCENT INCREASE		PERCENT INCREASE	
<b>SENIOR CENTER OPERATIONS</b>							
.458 Senior Center Operations	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1100-7065 Salaries (Part-time)	43,155.09	47,703.00	69,620.00	45.94%	69,620.00	45.94%	0.00
70302 Fees, Supplies & Dues	5,551.06	3,000.00	4,000.00	33.33%	4,000.00	33.33%	0.00
70309 Telephones & Alarms	2,397.31	1,850.00	2,500.00	35.14%	2,500.00	35.14%	0.00
70321 Electricity	4,018.01	5,500.00	4,000.00	-27.27%	5,000.00	-9.09%	0.00
70324 Water	887.36	900.00	1,000.00	11.11%	1,000.00	11.11%	0.00
70341 Trash Removal	335.00	400.00	400.00	0.00%	400.00	0.00%	0.00
70343 Heat	3,414.78	4,000.00	4,000.00	0.00%	4,000.00	0.00%	0.00
70344 Repairs & Maintenance	7,969.76	6,000.00	11,100.00	85.00%	11,100.00	85.00%	0.00
70380 Programs	5,764.27	4,000.00	4,000.00	0.00%	5,000.00	25.00%	0.00
<b>TOTAL SENIOR CENTER OPERATIONS</b>	<b>73,492.64</b>	<b>73,353.00</b>	<b>100,620.00</b>	<b>37.17%</b>	<b>102,620.00</b>	<b>39.90%</b>	<b>0.00</b>

An increase of 39.90% or \$29,267 is proposed, resulting from expansion in hours of Senior Coordinator and part-time bus drivers, fees and supplies, water usage, in “Repairs and Maintenance” line item is now added the contracted cleaning of the facility, and additional support to address program expenses.

<b>Senior Services</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>Prior Yr.</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Proposed</b>	<b>Inc./<del>(Dec.)</del></b>
Operating Budget						\$102,620	\$102,620
<b>Total Budget Program</b>	<b>\$56,963</b>	<b>\$71,693</b>	<b>\$71,693</b>	<b>\$72,000</b>	<b>\$73,353</b>	<b>\$102,620</b>	<b>\$29,267</b>
		<b>25.86%</b>	<b>0.00%</b>	<b>0.43%</b>	<b>1.88%</b>	<b>39.90%</b>	

FY2018-2019 – Proposed increase of \$29,267 or 39.90%. Above Operating Budget review over 6 years reflects an increase of 80% or \$45,657. (3 – Year review reflects a 42.52% increase overall or \$30,620).

**FINAL SLIDE**

**Operating Budget Session #1**

# **OPEATING BUDGET PRESENTATION**

## **SESSION #2**

**March 28, 2018**

# Operating Budget Work Session #2

Wednesday, March 28, 2018

## **Public Health & Outside Agencies**

### **Public Safety**

Fire Protection

Emergency Medical Services

### **Public Works**

Administration, Engineering, Highway, Snow Removal, Waste Removal  
Street Lighting, Other Public Works, Public Buildings, Tree Management

### **Library Services**

### **Misc. and Debt Service**

**Capital Budget** Review, if needed.

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>PUBLIC HEALTH</b>							
1100-7060 <b>GENERAL</b>							
70456 Visiting Nurse/Mental Health/ S.C. Hospice/Substance Abuse	15,500.00	31,500.00	31,500.00	0.00%	31,500.00	0.00%	0.00
<b>TOTAL PUBLIC HEALTH</b>	15,500.00	31,500.00	31,500.00	0.00%	31,500.00	0.00%	0.00

Town of Jamestown  
 Social & Civic Agency  
 Budget Appropriation

	FY17	FY18	FY19	
	<u>Allocation</u>	<u>Allocation</u>	<u>Request</u>	
Visiting Nurse	\$1,500.00	\$4,000.00	\$4,000.00	
South County Home Health Prevention Coalition	\$7,000.00	\$7,000.00	\$7,000.00	
East Bay Community Action	\$2,000.00	\$5,000.00	\$2,000.00 *	\$3,000.00
Thundermist	\$2,000.00	\$4,000.00	\$2,000.00 *	\$2,000.00
Housing Hotline	\$0.00	\$1,500.00	\$1,500.00	
CCH		\$0.00	\$5,000.00	
Misc (CCH)	<u>\$0.00</u>	<u>\$6,000.00</u>	<u>\$0.00</u>	<u>\$1,000.00</u>
	\$16,500.00	\$31,500.00	\$25,500.00	\$6,000.00

\*Agencies have requested FY17 appropriation, and consideration for FY18 allocation

Eastern RI Conservation District	\$0.00	\$1,000.00	\$1,000.00
Chamber of Commerce	\$4,000.00	\$4,000.00	\$4,000.00

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD	ADMIN PROPOSED	ADMIN	COUNCIL RECOMMENDED	
				PERCENT INCREASE		PERCENT INCREASE		
4000-7032	FIRE PROTECTION							
70100	Stipend, Fire Chief / Fire Inspector	57,315.86	58,410.00	59,870.00	2.50%	59,870.00	2.50%	0.00
	Benefits		5,840.00	5,987.00	2.52%	5,987.00	2.52%	0.00
70101	Salary, Dispatch/Maintenance	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
	FICA		4,468.00	4,580.00	2.51%	6,005.00	34.40%	0.00
70102	Stipend, Deputy Fire Chief (2)	2,000.00	2,000.00	2,000.00	0.00%	2,000.00	0.00%	0.00
70103	Stipend, Fire Inspector	17,195.07	18,179.00	18,633.00	2.50%	18,633.00	2.50%	0.00
70104	Fire Incentive Program	69,304.00	70,000.00	70,000.00	0.00%	70,000.00	0.00%	0.00
70105	Equipment/Safety Maintenance	8,860.00	20,800.00	20,800.00	0.00%	20,000.00	-3.85%	0.00
	Cleaning Contract	0.00	5,000.00	6,720.00	0.00%	6,720.00	0.00%	0.00
70302	Fees, Supplies & Dues	0.00	60,500.00	5,000.00	0.00%	5,000.00	0.00%	0.00
70308	Insurance	39,032.50	60,500.00	63,987.00	5.76%	63,000.00	4.13%	0.00
70309	Telephone	9,582.30	8,800.00	8,800.00	0.00%	8,800.00	0.00%	0.00
70313	Apparatus & Truck Repair	30,322.81	28,000.00	28,000.00	0.00%	27,000.00	-3.57%	0.00
70314	Gas, Tires & Oil	8,536.23	14,000.00	14,000.00	0.00%	13,000.00	-7.14%	0.00
70315	Training	5,240.87	10,000.00	10,000.00	0.00%	8,000.00	-20.00%	0.00
70319	Fuel Oil	5,454.05	13,000.00	15,000.00	15.38%	13,000.00	0.00%	0.00
70320	Maintenance	23,541.58	12,000.00	13,000.00	8.33%	13,000.00	8.33%	0.00
70321	Electricity	16,797.99	12,000.00	15,600.00	30.00%	15,600.00	30.00%	0.00
70322	Alarm & Radio	8,734.80	6,000.00	6,000.00	0.00%	5,500.00	-8.33%	0.00
70323	Oxygen & Air Pack	5,438.32	4,000.00	4,000.00	0.00%	4,000.00	0.00%	0.00
70324	Water	838.35	1,400.00	1,400.00	0.00%	1,400.00	0.00%	0.00
70325	Fire Equipment	20,870.99	14,000.00	14,000.00	0.00%	14,000.00	0.00%	0.00
70326	Fire Extinguishing Agents	2,569.00	2,400.00	2,400.00	0.00%	2,200.00	-8.33%	0.00
70399	Subscriptions & Journals	435.05	425.00	425.00	0.00%	425.00	0.00%	0.00
	<b>Sub Total:</b>	<b>339,735.28</b>	<b>371,222.00</b>	<b>390,202.00</b>	<b>5.11%</b>	<b>383,140.00</b>	<b>3.21%</b>	<b>0.00</b>

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
4000-7060 EMERGENCY MEDICAL SERVICES							
70101 Ambulance Incentive Program	80,000.00	80,000.00	80,000.00	0.00%	80,000.00	0.00%	0.00
70102 Stipend, EMS Director	30,682.16	30,295.00	31,052.00	2.50%	30,295.00	0.00%	0.00
FICA	8,177.78	2,318.00	2,330.00	0.52%	2,330.00	0.52%	0.00
70103 JFD EMS Captain	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
Medical Director - Stipend	0.00	3,000.00	5,000.00	100.00%	5,000.00	100.00%	0.00
ALS Per Deim (12 months)	174,540.00	175,200.00	192,720.00	10.00%	192,720.00	10.00%	0.00
70330 Ambulance Building	17,308.08	16,000.00	8,000.00	-50.00%	8,000.00	-50.00%	0.00
70332 Ambulance Personal Equipment, Uniforms	6,677.63	9,000.00	9,000.00	0.00%	8,000.00	-11.11%	0.00
70333 Ambulance Medical	20,932.13	20,000.00	20,000.00	0.00%	20,000.00	0.00%	0.00
70334 Ambulance Office	4,433.84	5,000.00	5,000.00	0.00%	5,000.00	0.00%	0.00
70336 Ambulance Vehicles	8,142.39	11,000.00	11,000.00	0.00%	10,000.00	-9.09%	0.00
70337 Ambulance Training	22,065.36	23,000.00	23,000.00	0.00%	22,500.00	-2.17%	0.00
70455 Insurance on Ambulance	24,814.50	28,000.00	29,650.00	5.89%	29,650.00	5.89%	0.00
Sub Total:	397,773.87	402,813.00	416,752.00	3.46%	413,495.00	2.65%	0.00
Total Department	737,509.15	774,035.00	806,954.00	4.25%	796,635.00	2.92%	0.00

Fire Department/EMS		2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Prior Yr.
		Adopted	Proposed	Inc./ <b>(Dec.)</b>								
Operating Budget	<b>Fire</b>	\$311,568	\$317,998	\$336,167	\$372,388	\$379,000	\$383,963	\$396,246	\$355,005	\$371,222	\$383,140	\$11,918
	<b>EMS</b>	\$0	\$0	\$0	\$215,435	217,435	305,668	402,130	398,130	402,813	413,495	\$10,682
<b>Total Budget Program</b>		<b>\$311,568</b>	<b>\$317,998</b>	<b>\$336,167</b>	<b>\$587,823</b>	<b>\$596,435</b>	<b>\$689,631</b>	<b>\$798,376</b>	<b>\$753,135</b>	<b>\$774,035</b>	<b>\$796,635</b>	<b>\$22,600</b>
			<b>2.06%</b>	<b>5.71%</b>	<b>74.86%</b>	<b>1.47%</b>	<b>15.63%</b>	<b>15.77%</b>	<b>-5.67%</b>	<b>2.78%</b>	<b>2.92%</b>	

FY2018-2019 – Proposed increase of \$22,600 or 2.92%. Operating Budget review over 10 years reflects an increase of 22.97% or \$71,572. (5 - Year review reflects a 91.93% increase overall or \$198,060).

Major changes indicated in FY2013 reflect the consolidation of Fire/EMS Services, FY2015 includes the addition of Advanced Life Support (ALS) Services and the reduction in FY 2017 reflects a personnel change with the Highway/Public Buildings division.

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED	
<b>PUBLIC WORKS DEPARTMENT</b>								
1100-7041	ADMINISTRATION							
70101	Salary, Public Works Director (.5) w/longev	55,309.44	54,627.00	54,627.00	0.00%	55,839.00	2.22%	0.00
70302	Fees, Supplies & Dues	137.30	1,100.00	1,100.00	0.00%	1,000.00	-9.09%	0.00
	Sub Total:	55,446.74	55,727.00	55,727.00	0.00%	56,839.00	2.00%	0.00
1100-7042	ENGINEERING							
70101	Salary/Environmental Services (.6)	36,273.00	41,174.00	41,174.00	0.00%	42,204.00	2.50%	0.00
70103	Intern	4,890.00	10,000.00	10,000.00	0.00%	9,000.00	-10.00%	0.00
70302	Fees, Supplies & Dues	436.44	1,200.00	1,200.00	0.00%	1,200.00	0.00%	0.00
	Sub Total:	41,599.44	52,374.00	52,374.00	0.00%	52,404.00	0.06%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED	
<b>PUBLIC WORKS DEPARTMENT</b>								
1100-7043	HIGHWAY							
70100	Salary, Supervisor (1) w/longevity	70,124.24	70,586.00	70,586.00	0.00%	72,262.00	2.37%	0.00
70101	Salaries, (11) w/longevity & OT hrs.	651,787.29	671,192.00	694,172.00	3.42%	696,000.00	3.70%	0.00
70308	Vehicle Insurance	14,520.00	14,520.00	15,975.00	10.02%	14,520.00	0.00%	0.00
70313	Upkeep of Equipment	89,877.21	80,000.00	80,000.00	0.00%	80,000.00	0.00%	0.00
70314	Engine Oil & Fuel	50,595.15	65,000.00	65,000.00	0.00%	65,000.00	0.00%	0.00
70330	Sand & Gravel	20,394.50	15,000.00	15,000.00	0.00%	15,000.00	0.00%	0.00
70331	Cold Patch	8,061.99	17,000.00	17,000.00	0.00%	17,000.00	0.00%	0.00
70333	Road Supplies/Street Signs	15,493.28	14,500.00	14,500.00	0.00%	14,500.00	0.00%	0.00
70334	Equipment Rental	0.00	2,500.00	2,500.00	0.00%	2,500.00	0.00%	0.00
70336	Clothing - Contractual	1,409.81	5,500.00	5,500.00	0.00%	5,500.00	0.00%	0.00
	Licensing - Contractual	0.00	0.00	5,100.00	0.00%	5,100.00	0.00%	0.00
70399	Safety & Licensing	6,705.76	6,300.00	3,000.00	-52.38%	3,000.00	-52.38%	0.00
	Sub Total:	928,969.23	962,098.00	988,333.00	2.73%	990,382.00	2.94%	0.00
1100-7044	SNOW REMOVAL							
70336	Snow Removal (overtime)	15,891.77	28,000.00	28,000.00	0.00%	28,000.00	0.00%	0.00
70337	Equipment & Supplies	44,242.48	49,000.00	49,000.00	0.00%	49,000.00	0.00%	0.00
	Sub Total:	60,134.25	77,000.00	77,000.00	0.00%	77,000.00	0.00%	0.00

**TOWN OF JAMESTOWN**  
**TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>PUBLIC WORKS DEPARTMENT</b>							
1100-7045	WASTE REMOVAL						
70101	48,980.62	58,706.00	58,706.00	0.00%	60,174.00	2.50%	0.00
	0.00	6,493.00	6,493.00	0.00%	6,000.00	-7.59%	0.00
70309	436.10	650.00	650.00	0.00%	650.00	0.00%	0.00
70321	953.95	1,100.00	1,100.00	0.00%	1,100.00	0.00%	0.00
70340	48,529.34	41,000.00	41,000.00	0.00%	41,000.00	0.00%	0.00
70341	286,287.44	335,000.00	335,000.00	0.00%	335,000.00	0.00%	0.00
70350	0.00	300.00	300.00	0.00%	300.00	0.00%	0.00
	<b>Sub Total:</b>	<b>385,187.45</b>	<b>443,249.00</b>	<b>0.00%</b>	<b>444,224.00</b>	<b>0.22%</b>	<b>0.00</b>
1100-7046	STREET LIGHTING						
70321	65,880.36	67,500.00	67,500.00	0.00%	67,500.00	0.00%	0.00
	<b>Sub Total:</b>	<b>65,880.36</b>	<b>67,500.00</b>	<b>0.00%</b>	<b>67,500.00</b>	<b>0.00%</b>	<b>0.00</b>
1100-7048	OTHER PUBLIC WORKS						
70342	1,139.61	2,100.00	2,100.00	0.00%	2,100.00	0.00%	0.00
	<b>Sub Total:</b>	<b>1,139.61</b>	<b>2,100.00</b>	<b>0.00%</b>	<b>2,100.00</b>	<b>0.00%</b>	<b>0.00</b>

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD		ADMIN PROPOSED	ADMIN		COUNCIL RECOMMENDED
				PERCENT INCREASE	PERCENT INCREASE				
<b>PUBLIC WORKS DEPARTMENT</b>									
1100-7049	PUBLIC BUILDINGS								
70101	Salaries/Service Contract	51,601.84	80,000.00	68,180.00	-14.78%	65,000.00	-18.75%	0.00	
70302	Building/Cleaning Supplies	3,804.48	5,000.00	5,000.00	0.00%	5,000.00	0.00%	0.00	
70309	Telephones & Alarms	17,374.59	15,500.00	15,500.00	0.00%	15,500.00	0.00%	0.00	
70321	Electricity	45,688.76	55,000.00	55,000.00	0.00%	55,000.00	0.00%	0.00	
70324	Water	7,647.51	9,000.00	9,000.00	0.00%	9,000.00	0.00%	0.00	
70343	Heat	25,508.76	40,000.00	40,000.00	0.00%	40,000.00	0.00%	0.00	
70344	Repairs & Maintenance	61,738.21	50,000.00	50,000.00	0.00%	50,000.00	0.00%	0.00	
70375	Landscape	8,849.50	7,500.00	7,500.00	0.00%	7,500.00	0.00%	0.00	
	Sub Total:	222,213.65	262,000.00	250,180.00	-4.51%	247,000.00	-5.73%	0.00	
1100-70495	TREE MANAGEMENT PROGRAM								
70101	Consultant	10,600.00	11,250.00	11,250.00	0.00%	11,250.00	0.00%	0.00	
70302	Materials & Supplies	1,001.53	1,800.00	1,800.00	0.00%	1,800.00	0.00%	0.00	
70360	Tree Pruning	17,520.59	15,000.00	15,000.00	0.00%	15,000.00	0.00%	0.00	
70370	Purchase of Trees	3,363.22	6,000.00	6,000.00	0.00%	6,000.00	0.00%	0.00	
	Sub Total:	32,485.34	34,050.00	34,050.00	0.00%	34,050.00	0.00%	0.00	
	<b>TOTAL PUBLIC WORKS</b>	<b>1,793,056.07</b>	<b>1,956,098.00</b>	<b>1,970,513.00</b>	<b>0.74%</b>	<b>1,971,499.00</b>	<b>0.79%</b>	<b>0.00</b>	

<b>Public Works</b>	<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>Prior Yr.</b>
	<b>Adopted</b>	<b>Proposed</b>	<b>Inc./<span style="color:red">(Dec.)</span></b>								
Operating Budget	\$1,614,161	\$1,625,084	\$1,618,587	\$1,648,743	\$1,669,193	\$1,755,949	\$1,816,659	\$1,886,215	\$1,956,098	\$1,971,499	\$15,401
<b>Total Budget Program</b>	<b>\$1,614,161</b>	<b>\$1,625,084</b>	<b>\$1,618,587</b>	<b>\$1,648,743</b>	<b>\$1,669,193</b>	<b>\$1,755,949</b>	<b>\$1,816,659</b>	<b>\$1,886,215</b>	<b>\$1,956,098</b>	<b>\$1,971,499</b>	<b>\$15,401</b>
		<b>0.68%</b>	<b>-0.40%</b>	<b>1.86%</b>	<b>1.24%</b>	<b>5.20%</b>	<b>3.46%</b>	<b>3.83%</b>	<b>3.70%</b>	<b>0.79%</b>	

FY2018-2019 – Proposed increase of \$15,401 or .79%. Operating Budget review over 10 years reflects an increase of 22.14% or \$357,338. (5 - Year review reflects a 12.28% increase overall or \$215,550).

The FY2015 budget reflects increase in Street Lights and Public Building electricity costs, while FY2017 adjustments reflect a shift in building personnel with the Fire Department.

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT		EXPENDITURES	BUDGET	DEPT HEAD	DEPT. HEAD	ADMIN	ADMIN	COUNCIL
		2016/2017	2017/2018	PROPOSED	PERCENT INCREASE	PROPOSED	PERCENT INCREASE	RECOMMENDED
	<b>LIBRARY</b>							
1100-7070	LIBRARY							
70100	Salary, Library Director (1) w/longevity	71,967.80	74,540.00	75,473.00	1.25%	76,340.00	2.41%	0.00
70101	Salaries, (2FT & 2 @ .875) w/longevity	153,904.76	169,503.00	173,603.00	2.42%	174,940.00	3.21%	0.00
70302	Fees, Supplies & Dues	8,337.20	8,250.00	8,250.00	0.00%	8,250.00	0.00%	0.00
70308	Insurance	12,850.00	14,135.00	15,549.00	10.00%	15,549.00	10.00%	0.00
70309	Telephone	844.32	1,000.00	1,000.00	0.00%	1,000.00	0.00%	0.00
70310	Equipment	745.21	1,000.00	1,000.00	0.00%	1,000.00	0.00%	0.00
70311	Electricity	19,497.62	21,000.00	21,000.00	0.00%	21,000.00	0.00%	0.00
70343	Heat	8,455.20	17,000.00	17,000.00	0.00%	17,000.00	0.00%	0.00
70344	Repairs & Maintenance	24,013.50	19,000.00	19,000.00	0.00%	19,000.00	0.00%	0.00
70345	Information Technology	5,328.99	6,000.00	6,000.00	0.00%	6,000.00	0.00%	0.00
	Landscaping	0.00	0.00	4,700.00	0.00%	4,700.00	0.00%	0.00
70351	Books & Periodicals	28,275.01	15,000.00	15,000.00	0.00%	15,000.00	0.00%	0.00
70352	Books - State Aid	110,016.93	126,828.00	126,828.00	0.00%	123,716.00	-2.45%	0.00
	<b>TOTAL LIBRARY:</b>	444,236.54	473,256.00	484,403.00	2.36%	483,495.00	2.16%	0.00

Library	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Prior Yr.
	Adopted	Proposed	Inc./ <b>(Dec.)</b>								
Operating Budget	\$357,035	\$352,706	\$359,990	\$381,322	\$382,683	\$403,397	\$422,158	\$429,649	\$473,256	\$483,495	\$10,239
<b>Total Budget Program</b>	<b>\$357,035</b>	<b>\$352,706</b>	<b>\$359,990</b>	<b>\$381,322</b>	<b>\$382,683</b>	<b>\$403,397</b>	<b>\$422,158</b>	<b>\$429,649</b>	<b>\$473,256</b>	<b>\$483,495</b>	<b>\$10,239</b>
		-1.21%	2.07%	5.93%	0.36%	5.41%	4.65%	1.77%	10.15%	2.16%	

FY2018-2019 – Proposed increase of \$10,239 or 2.16%. Operating Budget review over 10 years reflects an increase of 35.42% or \$126,460. (5 - Year review reflects a 19.86% increase overall or \$80,098).

FY2018 budget increase reflects adjustments in personnel costs and state grant in aid. FY2016 reflects the addition of custodial services and increases in personnel costs. FY 2015 reflects increases personnel and grant in aid funding, and FY2013 reflects personnel costs, repairs and maintenance and grant in aid funding changes.

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>DEBT SERVICE</b>							
1100-7090 DEBT SERVICE							
70504 Payment of Principal	580,768.09	721,528.00	743,047.00	2.98%	743,047.00	2.98%	0.00
70505 Payment of Interest	212,859.78	227,732.00	201,475.00	-11.53%	201,475.00	-11.53%	0.00
Solar Project - Interest Only	0.00	0.00	0.00	0.00%	6,875.00	0.00%	0.00
<b>TOTAL DEBT SERVICE:</b>	793,627.87	949,260.00	944,522.00	-0.50%	951,397.00	0.23%	0.00

	Budget Adopted 2014/2015	Budget Adopted 2015/2016	Budget Adopted 2016/2017	Budget Adopted 2017/2018	Budget Proposed 2018/2019	Admin Percent Inc./ <b>(dec.)</b>
<b>DEBT SERVICE</b>						
Payment of Principal	\$520,000	\$549,876	\$580,768	\$721,528	\$743,047	2.98%
Payment of Interest	297,392	280,001	212,860	227,732	201,475	<b>-11.53%</b>
Renewable Energy Project (Interest only)					6,875	
<b>TOTAL DEBT SERVICE:</b>	<b>\$817,392</b>	<b>\$829,877</b>	<b>\$793,628</b>	<b>\$949,260</b>	<b>\$951,397</b>	<b>0.23%</b>

<b>Legal Debt Margin</b>	6/30/2017
Grossed Assessed Value	\$2,310,201,839
Less: exemptions and adjustments	\$43,460,776
<b>Total Net Taxable Assessed Value</b>	<b>\$2,266,741,063</b>
<b>Debt Limit - 3 percent of total assessed value</b>	<b>\$68,002,232</b>
<b>Total Bonded Debt minus premiums</b>	<b>\$9,254,992</b>
<b>Legal Debt Margin</b>	<b>\$58,747,240</b>

<b>TOWN OF JAMESTOWN</b>										
<b>SUMMARY DEBT SCHEDULE - PRINCIPAL</b>										
	<b>MATURES</b>	<b>2015/2016</b>	<b>2016/2017</b>	<b>2017/2018</b>	<b>2018/2019</b>	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>	<b>2023/2024</b>
<b><i>SCHOOL BONDS- PRINCIPAL</i></b>										
\$960,000 refinanced	2012									
2 years unrefunded 2004	2024									
\$3,355,000 refinanced	2021	230,926	239,674	244,792	249,900	240,100	235,200			
<b><i>TOTAL SCHOOL BONDS</i></b>		<b>230,926</b>	<b>239,674</b>	<b>244,792</b>	<b>249,900</b>	<b>240,100</b>	<b>235,200</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>GENERAL OBLIGATIONS- PRINCIPAL</i></b>										
LIBRARY - \$455,000 refinanced	2014									
Equipment Lease	2023	29,876	60,768	61,528	63,047	64,566	66,085	67,604	68,364	
Landfill	2024	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Fire Station/Truck	2037			140,000	140,000	140,000	140,000	140,000	140,000	140,000
TOWN HALL \$3,300,000	2028	0	0	0	0	0	0	0	0	0
OPEN SPACE/HIGHWAY BARN/POLICE REHAB. \$4,900,000	2033	420,000	420,000	420,000	440,000	440,000	430,000	430,000	425,000	420,000
<b><i>TOTAL TOWN BONDS</i></b>		<b>549,876</b>	<b>580,768</b>	<b>721,528</b>	<b>743,047</b>	<b>744,566</b>	<b>736,085</b>	<b>737,604</b>	<b>733,364</b>	<b>660,000</b>
<b><i>GENERAL OBLIGATION BONDS- PRINCIPAL</i></b>		<b>780,802</b>	<b>820,442</b>	<b>966,319</b>	<b>992,947</b>	<b>984,666</b>	<b>971,285</b>	<b>737,604</b>	<b>733,364</b>	<b>660,000</b>

<b>SUMMARY DEBT SCHEDULE - INTEREST</b>										
	<b>MATURES</b>	<b>2015/2016</b>	<b>2016/2017</b>	<b>2017/2018</b>	<b>2018/2019</b>	<b>2019/2020</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>	<b>2023/2024</b>
<b><i>SCHOOL BONDS- INTEREST</i></b>										
\$960,000 refinanced	2012									
2 years unrefunded 2004										
\$3,355,000 refinanced	2021	27,679	22,973	18,128	13,181	8,281	2,940			
<b><i>TOTAL SCHOOL BONDS- INTEREST</i></b>		<b>27,679</b>	<b>22,973</b>	<b>18,128</b>	<b>13,181</b>	<b>8,281</b>	<b>2,940</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>GENERAL OBLIGATIONS- INTEREST</i></b>										
LIBRARY - \$455,000 refinanced	2014									
Equipment Lease	2023	3,941	8,517	7,332	6,125	4,888	3,614	2,318	667	
Landfill \$1,000,000	2024	20,500	18,500	16,500	14,500	12,500	10,250	7,500	4,500	1,500
Fire Station/Truck	2037		28,159	55,550	52,750	49,950	47,150	44,350	41,550	38,750
Unrefunded 4/1/07			6,600							
TOWN HALL \$3,300,000 (see below)		78,788	0	0	0	0	0	0	0	0
Unrefunded 4/1/07			30,600	15,300						
OPEN SPACE/HIGHWAY BARN/POLICE REHAB. \$4,900,000	2033	176,773	120,484	133,050	128,100	114,900	101,700	88,800	75,900	63,150
<b><i>TOTAL TOWN BONDS- INTEREST</i></b>		<b>280,001</b>	<b>212,860</b>	<b>227,732</b>	<b>201,475</b>	<b>182,238</b>	<b>162,714</b>	<b>142,968</b>	<b>122,617</b>	<b>103,400</b>
<b><i>GENERAL OBLIGATION- INTEREST</i></b>		<b>307,680</b>	<b>235,832</b>	<b>245,860</b>	<b>214,656</b>	<b>190,519</b>	<b>165,654</b>	<b>142,968</b>	<b>122,617</b>	<b>103,400</b>
<b><i>GENERAL OBLIGATION PRINCIPAL &amp; INTEREST</i></b>		<b>1,088,481</b>	<b>1,056,274</b>	<b>1,212,179</b>	<b>1,207,603</b>	<b>1,175,185</b>	<b>1,136,939</b>	<b>880,573</b>	<b>855,981</b>	<b>763,400</b>

TOWN OF JAMESTOWN																							Outstanding		
SUMMARY DEBT SCHEDULE - PRINCIPAL																							balance as of		
	MATURES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	6/30/2017	
<b>SCHOOL BONDS- PRINCIPAL</b>																									
\$960,000 refinanced	2012																								
2 years unrefunded 2004	2024																							0	
\$3,355,000 refinanced	2021	230,926	239,674	244,792	249,900	240,100	235,200																	1,209,666	
<b>TOTAL SCHOOL BONDS</b>		<b>230,926</b>	<b>239,674</b>	<b>244,792</b>	<b>249,900</b>	<b>240,100</b>	<b>235,200</b>	<b>0</b>	<b>1,209,666</b>																
<b>GENERAL OBLIGATIONS- PRINCIPAL</b>																									
LIBRARY - \$455,000 refinanced	2014																								0
Equipment Lease	2023	29,876	60,768	61,528	63,047	64,566	66,085	67,604	68,364																451,962
Landfill	2024	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000															800,000
Fire Station/Truck	2037		140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	2,500,000
TOWN HALL \$3,300,000	2028	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OPEN SPACE/HIGHWAY BARN/POLICE REHAB. \$4,900,000	2033	420,000	420,000	420,000	440,000	440,000	430,000	430,000	425,000	420,000	415,000	410,000	400,000	245,000	130,000	130,000	120,000	115,000	115,000						5,505,000
<b>TOTAL TOWN BONDS</b>		<b>549,876</b>	<b>580,768</b>	<b>721,528</b>	<b>743,047</b>	<b>744,566</b>	<b>736,085</b>	<b>737,604</b>	<b>733,364</b>	<b>660,000</b>	<b>555,000</b>	<b>550,000</b>	<b>540,000</b>	<b>355,000</b>	<b>240,000</b>	<b>240,000</b>	<b>230,000</b>	<b>225,000</b>	<b>225,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>9,256,962</b>
<b>GENERAL OBLIGATION BONDS- PRINCIPAL</b>		<b>780,802</b>	<b>820,442</b>	<b>966,319</b>	<b>992,947</b>	<b>984,666</b>	<b>971,285</b>	<b>737,604</b>	<b>733,364</b>	<b>660,000</b>	<b>555,000</b>	<b>550,000</b>	<b>540,000</b>	<b>355,000</b>	<b>240,000</b>	<b>240,000</b>	<b>230,000</b>	<b>225,000</b>	<b>225,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>10,466,628</b>
<b>TOWN OF JAMESTOWN</b>																									
<b>SUMMARY DEBT SCHEDULE - INTEREST</b>																									
	MATURES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037		
<b>SCHOOL BONDS- INTEREST</b>																									
\$960,000 refinanced	2012																								0
2 years unrefunded 2004																									0
\$3,355,000 refinanced	2021	27,679	22,973	18,128	13,181	8,281	2,940																		65,503
<b>TOTAL SCHOOL BONDS- INTEREST</b>		<b>27,679</b>	<b>22,973</b>	<b>18,128</b>	<b>13,181</b>	<b>8,281</b>	<b>2,940</b>	<b>0</b>	<b>65,503</b>																
<b>GENERAL OBLIGATIONS- INTEREST</b>																									
LIBRARY - \$455,000 refinanced	2014																								0
Equipment Lease	2023	3,941	8,517	7,332	6,125	4,888	3,614	2,318	667																33,461
Landfill \$1,000,000	2024	20,500	18,500	16,500	14,500	12,500	10,250	7,500	4,500	1,500															85,750
Fire Station/Truck	2037		28,159	55,550	52,750	49,950	47,150	44,350	41,550	38,750	35,250	31,750	27,550	23,650	21,450	19,250	17,050	14,850	12,375	9,625	6,875	4,125	1,375		583,384
Unrefunded 4/1/07			6,600																						6,600
TOWN HALL \$3,300,000 (see below)		78,788	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Unrefunded 4/1/07			30,600	15,300																					45,900
OPEN SPACE/HIGHWAY BARN/POLICE REHAB. \$4,900,000	2033	176,773	120,484	133,050	128,100	114,900	101,700	88,800	75,900	63,150	50,550	38,100	25,800	17,800	12,900	10,300	7,700	5,060	2,530						996,824
<b>TOTAL TOWN BONDS- INTEREST</b>		<b>280,001</b>	<b>212,860</b>	<b>227,732</b>	<b>201,475</b>	<b>182,238</b>	<b>162,714</b>	<b>142,968</b>	<b>122,617</b>	<b>103,400</b>	<b>85,800</b>	<b>69,850</b>	<b>53,350</b>	<b>41,450</b>	<b>34,350</b>	<b>29,550</b>	<b>24,750</b>	<b>19,910</b>	<b>14,905</b>	<b>9,625</b>	<b>6,875</b>	<b>4,125</b>	<b>1,375</b>	<b>1,751,919</b>	
<b>GENERAL OBLIGATION- INTEREST</b>		<b>307,680</b>	<b>235,832</b>	<b>245,860</b>	<b>214,656</b>	<b>190,519</b>	<b>165,654</b>	<b>142,968</b>	<b>122,617</b>	<b>103,400</b>	<b>85,800</b>	<b>69,850</b>	<b>53,350</b>	<b>41,450</b>	<b>34,350</b>	<b>29,550</b>	<b>24,750</b>	<b>19,910</b>	<b>14,905</b>	<b>9,625</b>	<b>6,875</b>	<b>4,125</b>	<b>1,375</b>	<b>1,817,421</b>	
<b>GENERAL OBLIGATION PRINCIPAL &amp; INTEREST</b>		<b>1,088,481</b>	<b>1,056,274</b>	<b>1,212,179</b>	<b>1,207,603</b>	<b>1,175,185</b>	<b>1,136,939</b>	<b>880,573</b>	<b>855,981</b>	<b>763,400</b>	<b>640,800</b>	<b>619,850</b>	<b>593,350</b>	<b>396,450</b>	<b>274,350</b>	<b>269,550</b>	<b>254,750</b>	<b>244,910</b>	<b>239,905</b>	<b>119,625</b>	<b>116,875</b>	<b>114,125</b>	<b>111,375</b>	<b>12,284,049</b>	

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>MISCELLANEOUS</b>							
'1100-7092 MISCELLANEOUS							
70527 Incidentals & Emergencies	2,341.80	50,000.00	50,000.00	0.00%	50,000.00	0.00%	0.00
70530 Conservation Commission	1,124.17	2,200.00	2,200.00	0.00%	2,200.00	0.00%	0.00
70550 Chamber of Commerce (Development)	4,000.00	4,000.00	4,000.00	0.00%	4,000.00	0.00%	0.00
Economic Development	5,000.00	5,000.00	5,000.00	0.00%	5,000.00	0.00%	0.00
Eastern RI Conservation District	0.00	1,000.00	1,000.00	0.00%	1,000.00	0.00%	0.00
70600 Bond Expense	38,250.00	0.00	0.00	0.00%	0.00	0.00%	0.00
<b>TOTAL MISCELLANEOUS:</b>	50,715.97	62,200.00	62,200.00	0.00%	62,200.00	0.00%	0.00
<b>CAPITAL IMPROVEMENT FUND</b>	1,213,500.00	1,124,000.00	1,336,200.00	18.88%	996,200.00	-11.37%	0.00
<b>TOTAL CAPITAL IMPROVEMENT:</b>	1,213,500.00	1,124,000.00	1,336,200.00	18.88%	996,200.00	-11.37%	0.00
<b>TOTAL GENERAL BUDGET</b>	10,129,381.16	10,655,159.00	11,067,496.21	3.87%	10,760,066.00	0.98%	0.00

**TOWN OF JAMESTOWN  
TOWN ADMINISTRATOR RECOMMENDED BUDGET 2018/2019**

ACCOUNT	EXPENDITURES 2016/2017	BUDGET 2017/2018	DEPT HEAD PROPOSED	DEPT. HEAD PERCENT INCREASE	ADMIN PROPOSED	ADMIN PERCENT INCREASE	COUNCIL RECOMMENDED
<b>PUBLIC SCHOOLS</b>							
70690.000 PUBLIC SCHOOLS							
Operating Budget	10,975,649.00	12,140,553.00	12,861,226.00	5.94%	12,779,566.00	5.26%	0.00
Capital Budget		107,675.00	233,825.00	117.16%	166,825.00	54.93%	0.00
Grant Funds		405,496.00	328,576.00	-18.97%	328,576.00	-18.97%	0.00
Nutrition		145,450.00	130,650.00	-10.18%	130,650.00	-10.18%	0.00
Debt Service	262,646.58	262,920.00	263,081.00	0.06%	263,081.00	0.06%	0.00
<b>TOTAL PUBLIC SCHOOLS:</b>	11,238,295.58	13,062,094.00	13,817,358.00	5.78%	13,668,698.00	4.64%	0.00
<b>TOTAL TOWN AND SCHOOL</b>	21,367,676.74	23,717,253.00	24,884,854.21	4.92%	24,428,764.00	3.00%	0.00

END - Operating Work Session #2